



THREAT SUPPRESSION, INCORPORATED

THREAT SUPPRESSION®

Corporate Headquarters: 525 North Tryon Street, Suite 1600 | Charlotte, NC 28202 | USA

Corporate Mailing Address: Post Office Box 57 | Fort Mill, SC 29715 | USA

Phone: 800.231.9106 **Web:** www.ThreatSuppression.com **E-Mail:** info@ThreatSuppression.com

Active Assailant Command and Control: Beyond the 60-Minutes™

Executive Summary:

Active assailant incidents do not end when the attacker is stopped. In the hours, days, weeks, and years that follow, public safety and organizational leaders must manage command transitions, casualties, witnesses, crime scenes, communications, family reunification, victim support, memorials, recovery, and public accountability. *Active Assailant Command and Control: Beyond the 60-Minutes* is an instructor-led program for leaders responsible for those decisions. Drawing on more than 110 published after-action reports and case studies from major active assailant events, this course gives participants a practical framework for sustaining command and coordinating the long-term response. The one-day version delivers the core program. The two-day version gives the instructor and host additional time for more in-depth case analyses, discussion, and applied planning. The instructors who teach this course have commanded mass violence events and active assailant events.

THE CHALLENGE: Agencies typically plan and train for the first 60 minutes of an active assailant incident but lack a shared framework for the hours, days, and years that follow. This often leads to increased litigation, decreased trust, and conspiracy theories. This course bridges that critical gap.

Course Overview:

Length	One day (8 hours) or two days (16 hours) depending on client's needs and depth of topics discussed.
Format	Instructor-led program using lecture, facilitated discussion, case analysis, and applied planning. This is typically hosted in-person; however, virtual options are available.
Audience	Public safety supervisors and commanders, emergency managers, law enforcement, fire, EMS, 9-1-1 dispatch, public information officers, government officials, school officials, critical infrastructure security, military commanders, intelligence analysts, and organizational executives responsible for command-level decisions
Class Size	Host-specific. Final attendance and any facilitation requirements are confirmed during scheduling.
Prerequisites	None. Strongly recommended that participants attend the course " <u>Joint Public Safety Response to the Active Assailant</u> " prior to this course.
Cost	Non-government: \$6,000 (one day) or \$10,000 (two days). Government agencies: \$5,000 (one day) or \$9,000 (two days). Travel and lodging are additional.

What Participants Will Learn:

Command and Control Fundamentals

The course begins with analysis of more than 110 published after-action reports from major active assailant events, identifying recurring mistakes and examining why agencies repeat them despite different circumstances. Participants examine command establishment, information organization, multi-agency coordination, and accountability as incidents expand.

The Critical Transition: From Tactical to Incident Management

Many agencies excel at the first minutes but falter in the hours that follow. This section addresses management of uninjured victims, frightened members of the public, notification and family-support functions, and communication decisions that reduce confusion rather than create additional demands on public safety and healthcare systems.

Witness Management and Crime Scene Operations

Participants learn to establish appropriate witness interview locations, manage witnesses without contamination, document decisions, and recognize legal considerations. Crime-scene management topics include cordons, secondary documentation, personal effects, mass-fatality considerations, and evidence preservation in complex public venues.

Family Services and Community Recovery

Death notifications, religious and cultural considerations, memorials, and funeral services create competing demands among families, survivors, responders, and the community. Leaders learn how those decisions affect trust and recovery, particularly when the public believes officials have acted without listening to victims.

Crisis Communication and Psychological Recovery

Psychological recovery and information management are treated as operational concerns. The course examines how poor decisions compound trauma and addresses conspiracy narratives, hoax claims, and harassment directed at victims' families, with emphasis on accurate communication without amplifying harmful narratives.

Long-Term Consequences and Lessons from Major Events

Financial, legal, and organizational consequences often continue for years. Significant case studies include Virginia Tech, Sandy Hook Elementary, Pulse Nightclub, Hollywood International Airport, Marjory Stoneman Douglas High School, UNC Charlotte, Oxford High School, and Robb Elementary School. The two-day version allows deeper analysis and connection to participants' own jurisdictions and organizations.

Learning Objectives:

At the conclusion of the program, participants will be able to:

1. Identify recurring command-and-control failures in more than 110 published active assailant after-action reports.
2. Explain why the transition from immediate threat response to sustained incident management creates operational risk.
3. Describe command considerations for managing a mass-casualty hostile event after the immediate threat.
4. Explain the responsibilities of law enforcement, fire, EMS, emergency management, dispatch, public information, healthcare, and organizational leadership.
5. Describe the operational purposes of notification, family reunification, and family-assistance functions.
6. Explain strategies for managing uninjured victims, witnesses, family members, and converging members of the public.
7. Discuss creation and management of an appropriate witness interview and debrief location.
8. Describe legal and procedural considerations affecting witness detention and interviewing at a crime scene.
9. Identify major crime-scene management considerations including cordons, personal effects, documentation, and evidence preservation.
10. Describe considerations for death notifications, religious and cultural issues, memorials, and funeral services.
11. Analyze how cascading failures develop when command, communications, family support, and operations lack coordination.
12. Discuss crisis-communication practices that support accuracy, protect investigations, and reduce avoidable harm.
13. Recognize conspiracy narratives and hoax claims and identify ways to respond without amplifying misinformation.
14. Evaluate competing considerations in renovating, preserving, or demolishing an affected location.
15. Discuss psychological-support and long-term recovery for survivors, families, responders, and communities.
16. Identify major legal, financial, operational, and reputational costs continuing after mass-casualty events.
17. Apply course concepts to identify post-event priorities and planning gaps within your jurisdiction or organization.

Host Agency Requirements:

The host agency is responsible for providing a suitable classroom or training room with capacity for the selected attendance level. Technical requirements include a projector, lavalier microphone, and audio system adequate for the room size. Internet is not required. The presenter will have their own computer with HDMI connection port. The room should allow participants to see presentation materials and engage in facilitated discussion. Before delivery, provide Threat Suppression the expected participant count, professional disciplines represented, and any site-specific priorities or known planning concerns so the instructor can calibrate case discussion and applied planning. AV support will need to be onsite one hour prior to class start to facilitate set-up with the instructor.

About Threat Suppression:

Threat Suppression, Incorporated is a research-driven safety, security, and public-safety training and consulting firm founded in 2012. The company is a leading provider of integrated active assailant training for the Department of War, providing more than 165 classes at 45 major installations. The company has invested more than 50,000 hours in internal active assailant research. Threat Suppression serves as a principal member of NFPA 3000 and participates in multiple state and federal ASHE workgroups that shape national active assailant preparedness standards and policy.

The company's leadership has commanded active assailant events and was lead author on the 2021 Oxford High School mass shooting after-action report, one of the most comprehensive analyses of an active assailant incident response. Threat Suppression provides active assailant preparedness, rescue task force training, emergency management support, behavioral threat assessment and management, exercises, after-action reviews, and physical security services to federal agencies, military installations, public safety organizations, healthcare systems, schools, and private organizations. Our work combines operational experience, applied research, and field-tested instruction.

To Schedule or Learn More:

Phone: 1-800-231-9106

Email: info@ThreatSuppression.com

Course Page: www.threatsuppression.com/active-assailant-beyond-60-minutes

Website: www.threatsuppression.com